



# **USAID's Engendering Industries Best Practices Framework for Advancing Gender Equality in Male-Dominated Industries:**

**11.9 Establish family leave policies meeting the stated needs of parents and employees**

## **About Your Gender Equality Plan**

The following Gender Equality Plan was generated using Engendering Industries' online tool: [The Best Practices Framework for Advancing Gender Equality in Male-Dominated Industries](#). The best practices listed in this plan were identified and included to fill gender equality gaps at your organization. The information included in your plan provides an overview of how to implement best practices, challenges to implementation, and markers of success. More information and resources for advancing gender equality at your company are available at [EngenderingIndustries.org](https://EngenderingIndustries.org).

**Description**

Meet or exceed in-country legal requirements for leave

Implement additional leave to meet the needs of parents and employees including time to care for sick family members or other family emergencies

Address needs of employees as identified by the company's benefits analysis

Communicate these benefits to all employees

Train supervisors and managers about their role in creating a supportive climate in which employees feel comfortable using leave

Encourage company leadership to take appropriate leave to encourage employees to do the same

Create and implement processes to maintain full staffing while employees are on leave

**Challenges to Implementation**

Company culture may discourage men from taking family leave

Business unit is short-staffed and remaining employees must pick up extra duties

Company funds may not be available to pay for the additional leave

**What Success Looks Like**

Both fathers and mothers use available leave

Men and women use available leave for care of family

Business units are supported through such programs as job sharing, hiring temporary workers and cross-training so as to maintain full staffing while employees take leave

**Resources and Tools**

**Guide:** [Building a Workplace Flexibility Strategy](#) (Workplace Gender Equality Agency, Australian Government)

**Report/Study:** [Developing A Flexible Working Arrangements Policy](#) (Workplace Gender Equality Agency, Australian Government)

**Report/Study:** [Family-Friendly Policies: Redesigning the Workplace of the Future](#) (UNICEF)

**Report/Study:** [Business and Family-Friendly Policies](#) (UNICEF)

**Report/Study:** [Family-Friendly Policies: A Global Survey of Business Policy](#) (UNICEF)

**Report/Study:** [A Review of the Evidence on How to Cover all Families for Paid Family and Medical Leave](#) (WORLD Policy Analysis Center)

**Report/Study:** [Leveraging Workplace Flexibility for Engagement and Productivity](#) (Society for Human Resource Management)

**Article:** [Creating a "Human-Friendly" Workplace](#) (Allen Communications Learning Services)

**Article:** [4 Policies that Encourage a Family-Friendly Company Culture](#) (Justworks)

**Article:** [Inflexible Working Hours Could Be Making The Gender Gap Worse](#) (World Economic Forum)